SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549
(X) QUARTERLY REPORT UNDER SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1995

OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
for the transition period from to

| For Quarter Ended | Commission File Number |
| :---: | :---: |
| March 31, 1995 | $1-7183$ |

TEJON RANCH CO.
(Exact name of Registrant as specified in its charter)


Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No
Total Shares of Common Stock issued and outstanding on March 31, 1995, were $12,682,244$.

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PART I FINANCIAL INFORMATION

TEJON RANCH CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS
(In thousands, except per share amounts) (Unaudited)

|  |  | THREE MONTHS ENDED March 31 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1995 |  | 1994 |
| Revenues: |  |  |  |  |
| Livestock | \$ | 328 | \$ | 260 |
| Farming |  | 122 |  | 84 |
| Oil and Minerals |  | 263 |  | 294 |
| Commercial and Land Use |  | 326 |  | 349 |
| Interest Income |  | 370 |  | 396 |
|  |  | 1,409 |  | 1,383 |
| Costs and expenses: |  |  |  |  |
| Livestock |  | 598 |  | 451 |
| Farming |  | 802 |  | 355 |
| Oil and Minerals |  | 11 |  | 36 |
| Commercial and Land Use |  | 446 |  | 391 |
| Corporate Expenses |  | 575 |  | 500 |
| Interest Expense |  | 79 |  | 95 |
|  |  | 2,511 |  | 1,828 |
| Operating Loss |  | (1,102) |  | (445) |

See Notes to Consolidated Condensed Financial Statements.

TEJON RANCH CO. AND SUBSIDIARIES
CONSOLIDATED CONDENSED BALANCE SHEETS
(In thousands)
MARCH 31, 1995 DECEMBER 31, 1994*
(Unaudited)

| ASSETS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS |  |  |  |  |
| Cash and Cash Equivalents | \$ | 479 | \$ | 68 |
| Marketable Securities |  | 21,362 |  | 23,718 |
| Accounts \& Notes Receivable |  | 953 |  | 2,125 |
| Inventories: |  |  |  |  |
| Cattle |  | 3,513 |  | 3,020 |
| Farming |  | 1,055 |  | 39 |
| Other |  | 84 |  | 69 |
| Prepaid Expenses and Other |  | 1,082 |  | 1,223 |
| Total Current Assets |  | 28,528 |  | 30,262 |
| PROPERTY AND EQUIPMENT-NET |  | 14,478 |  | 13,284 |
| OTHER ASSETS |  | 1,300 |  | 1,374 |
| TOTAL ASSETS | \$ | 44,306 | \$ | 44,920 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |
| Trade Accounts Payable | \$ | 1,362 | \$ | 1,061 |
| Other Accrued Liabilities |  | 93 |  | 465 |
| Other Current Liabilities |  | 1,884 |  | 1,950 |
| Total Current Liabilities |  | 3,339 |  | 3,476 |
| LONG-TERM DEBT |  | 1,950 |  | 1,950 |
| DEFERRED CREDITS |  | 2,736 |  | 2,736 |
| Total Liabilities |  | 8,025 |  | 8,162 |
| STOCKHOLDERS' EQUITY |  |  |  |  |
| Common Stock |  | 6,341 |  | 6,341 |
| Additional Paid-In Capital |  | 387 |  | 387 |
| Retained Earnings |  | 29,741 |  | 30,402 |
| Marketable Securities - |  |  |  |  |
| Total Stockholders' Equity |  | 36,281 |  | 36,758 |
| TOTAL LIABILITIES AND |  |  |  |  |
| STOCKHOLDERS' EQUITY | \$ | 44,306 | \$ | 44,920 |
| See Notes to Consolidated Condensed Financial Statements. |  |  |  |  |
| * The Balance Sheet at December audited financial statements at |  | $\begin{aligned} & 1994 \mathrm{~h} \\ & \text { rat date } \end{aligned}$ |  | from the |

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    TEJON RANCH CO. AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW
(In thousands)
(Unaudited)
                                    THREE MONTHS ENDED
                                    March 31
                                    1995 1994
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OPERATING ACTIVITIES
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OPERATING ACTIVITIES
Net Income (Loss)
Net Income (Loss)
Items Not Effecting Cash:
Items Not Effecting Cash:
Depreciation and Amortization
Depreciation and Amortization
Decrease in Deferred Items
Decrease in Deferred Items
-0- (29)
-0- (29)
Gain on Sale of Investments
Gain on Sale of Investments
Changes in Operating Assets and
Changes in Operating Assets and
Liabilities:
Liabilities:
Receivables, Inventories and
Receivables, Inventories and
Other Assets, Net (279)
Other Assets, Net (279)
Current Liabilities, Net (137) (2,376)
Current Liabilities, Net (137) (2,376)
NET CASH USED IN
NET CASH USED IN
OPERATING ACTIVITIES (837)
OPERATING ACTIVITIES (837)
INVESTING ACTIVITIES
INVESTING ACTIVITIES
Maturities and Sales of Marketable
Maturities and Sales of Marketable
Securities 3,124 7,534
Securities 3,124 7,534
Funds Invested in Marketable
Funds Invested in Marketable
Securities
Securities
Property and Equipment
Property and Equipment
Expenditures
Expenditures
Net Change in Breeding Herds (1)
Net Change in Breeding Herds (1)
Other 7
Other 7
NET CASH PROVIDED BY
NET CASH PROVIDED BY
INVESTING ACTIVITIES
INVESTING ACTIVITIES
1,248 1,570
1,248 1,570
INCREASE (DECREASE) IN CASH AND CASH
INCREASE (DECREASE) IN CASH AND CASH
EQUIVALENTS
EQUIVALENTS
4 1 1
4 1 1
(227)
(227)
Cash and Cash Equivalents at
Cash and Cash Equivalents at
Beginning of Year 68 247
Beginning of Year 68 247
CASH AND CASH EQUIVALENTS AT
CASH AND CASH EQUIVALENTS AT
END OF PERIOD \$ \$ 479 \$ 20
END OF PERIOD \$ \$ 479 \$ 20
See Notes to Consolidated Condensed Financial Statements.

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TEJON RANCH CO. AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS
(Unaudited)

March 31, 1995

NOTE A - BASIS OF PRESENTATION

The summarized information furnished by Registrant pursuant to the instructions to Part \(I\) of Form \(10-Q\) is unaudited and reflects all adjustments which are, in the opinion of Registrant's Management, necessary for a fair statement of the results for the interim period. All such adjustments are of a normal recurring nature.

The results of the period reported herein are not indicative of the results to be expected for the full year due to the seasonal nature of Registrant's agricultural activities. Historically, the largest percentage of revenues are recognized during the fourth quarter.

F or further information, refer to the Consolidated Financial Statements and footnotes thereto included in Registrant's Annual Report on Form 10-K for the year ended December 31, 1994.

NOTE B - CALCULATIONS OF EARNINGS PER SHARE

Earnings per share are calculated using the weighted average number of c o m mon shares outstanding during the period. Common shares outstanding for the three month period ended March 31, 1995 and 1994 were 12,682,244. Registrant has a Stock Option Plan providing for the granting of options to purchase a maximum of 230,000 shares of Registrant's Common Stock to employees, advisors and consultants of Registrant. Currently, options to purchase 130,000 shares are outstanding at prices equal to the fair market value at date of grant \((96,000\) shares at \(\$ 20.00,20,000\) shares at \(\$ 15.00\), and 14,000 shares at \(\$ 11.88\) ) Stock options granted will be treated as common stock equivalents in accordance with the treasury method when such amounts would be dilutive. At March 31, 1995, fully diluted common shares outstanding are 12,682,763. At March 31, 1994, common stock equivalents were antidilutive.

NOTE C - MARKETABLE SECURITIES
Registrant has elected to classify its securities as available-fors a le per Statement of Financial Accounting Standard No. 115, Accounting for Certain Investments in Debt and Equity Securities, and therefore is required to adjust securities to fair value at each reporting date.

Marketable securities consist of the following at:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { March } 31 \\
1995
\end{gathered}
\]} & & \[
\begin{gathered}
\text { December } 31 \\
1994
\end{gathered}
\] \\
\hline & Cost & Estimated Value & Cost & Estimated Fair Value \\
\hline \multicolumn{5}{|l|}{Marketable securities:} \\
\hline U.S. Treasury and agency notes & \$16,221 & \$15,964 & \$18,837 & \$18,409 \\
\hline Corporate notes & 5,453 & 5,398 & 5,445 & 5,309 \\
\hline & \$21,674 & \$21,362 & \$24,282 & \$23,718 \\
\hline
\end{tabular}

As of March 31, 1995, the cumulative fair value adjustment is a \(\$ 312,000\) unrealized loss. The cumulative fair value adjustment to stockholders' equity, net of tax benefit of \(\$ 124,000\), is an unrealized loss of \(\$ 188,000\). Registrant's gross unrealized holding gains equals \(\$ 84,000\), while gross unrealized holding losses equals \(\$ 396,000\). On March 31, 1995, the average maturity of U.S. Treasury and agency securities was 2.3 years and corporate notes was 1.5 years. Currently, Registrant has no securities with a weighted average life of greater than five years. During 1995, Registrant has recognized losses of \(\$ 2,000\) on the sale of \(\$ 2.4\) million of securities, carried at historical cost adjusted for amortization and accretion.

Market value equals quoted market price, if available. If a quoted market price is not available, market value is estimated using quoted market prices for similar securities. Registrant's investments in Corporate notes are with companies with a credit rating of \(A\) or better.

NOTE D - CONTINGENCIES

Registrant leases land to National Cement Company of California, Inc. ("National") for the purpose of manufacturing portland cement from limestone deposits found on the leased acreage. National, LaFarge Corporation (the parent company of the previous operator) and Registrant have been ordered to cleanup and abate an old industrial waste landfill site on the leased premises. Under the lease agreements with National and LaFarge, both companies are required to indemnify Registrant for any costs and liabilities incurred in connection with the cleanup order.
Due to the financial strength of National and LaFarge, Registrant believes that a material effect on its financial condition is remote at this time.

NOTE E - PAYMENT OF DIVIDEND

On March 3, 1995, the Board of Directors voted to declare a cash dividend of two and one-half cents (\$0.025) per share. The dividend will apply to stockholders of record as of the close of business on May 17, 1995 with payment to be made on June 19, 1995.

Results of Operations
Total revenues, including interest income, for the first quarter of 1995 were \(\$ 1,409,000\) compared to \(\$ 1,383,000\) for the first quarter of 1994. The increase in revenues during 1995 is attributable to increased cattle sales, quarter horse sales, and higher farm management fees. These increases were partially offset by reduced oil and mineral revenues and the absence of any firewood sales revenues during 1995 due to the elimination of the firewood program in 1993 and 1994. Cattle and quarter horse sales revenues are higher due to the volume of cattle and horses sold. Oil and mineral revenues are down due to reductions in oil production and sand and rock production.

Operating activities during the first quarter of 1995 resulted in a net loss of \(\$ 661,000\), or \(\$ .05\) per share, compared to a net loss of \(\$ 267,000\), or \(\$ .02\) per share, for the same period in 1994. The decrease in net income compared to 1994 is primarily due to the \(\$ 400,000\) pre tax charge-off ( \(\$ 240,000\), or \(\$ .02\), after tax) of almond trees destroyed by wind during a winter storm in January 1995. In addition to the charge-off of trees, cost of sales on cattle increased due to a higher number of cattle being sold and to the higher cost of the purchased cattle being sold. Partially offsetting these unfavorable variances was the increase in revenues as described above and reductions in firewood expenses due to the elimination of the firewood program.

As explained in Management's Discussion and Analysis of Financial Condition and Results of Operations of Registrant's 1994 Form 10-K, Registrant's farming operations suffered damages as a result of high winds that were associated with a series of winter storms. Nearly all of the loss occurred in Registrant's producing almond orchards. Approximately 200 acres of trees were uprooted by a combination of high winds and saturated soil conditions due to heavy rainfall. The loss of these trees resulted in the charge-off described above. Registrant is currently replanting the damaged acreage with new almond trees. The loss of mature trees will affect future revenues until the replanted crops begin full production which could take three to five years.

Registrant's farming revenues are likely to be significantly lower than in 1994 due to the loss of trees as described above and expectations of a smaller nut crop. Partially offsetting the reduction in production is the expectation of higher almond prices due to the estimated small nut crop statewide.

As described in Part I, Item 1 - "Business - Farming Operations" of Registrant's 1994 Form 10-K Laval Farms Limited Partnership (Laval), formerly named Tejon Agricultural Partners, entered into an agreement for the sale of its farmland and eventual dissolution of the partnership. As of April 20, 1995 all of the 13,000 acres that existed at the start of the sale program have been sold. Laval is continuing to utilize Registrant's management services until the partnership is dissolved. Registrant is currently receiving \(\$ 10,000\) per month for management services and is expected to receive this fee for the remainder of 1995.

Registrant is involved in various environmental proceedings related to leased acreage. For a further discussion refer to Registrant's 1994 Form 10-K, Part I, Item 3, - "Legal Proceedings". There have been no changes since the filing of the 1994 Form 10-K.

Prices received by Registrant for many of its products are dependent upon prevailing market conditions and commodity prices. Therefore, Registrant is unable to accurately predict revenue, just as it cannot pass on any cost increases caused by general inflation, except to the extent reflected in market conditions and commodity prices. The operations of the Registrant are seasonal and results of operations cannot be predicted based on quarterly results.

Liquidity and Capital Resources
Cash and short-term investments on March 31, 1995 were \(\$ 21.8\) million compared to \(\$ 23.8\) million on December 31, 1994. Working capital on March 31, 1995 was \(\$ 25.2\) million compared to \(\$ 26.8\) million on December 31, 1994. The decrease in working capital at March 31, 1995 as compared to December 31,1994 is primarily due to the purchase of property and capital improvement expenditures.

Cash provided from operations and cash and short-term investments on hand are expected to be sufficient to satisfy all anticipated working capital and capital expenditure needs in the near term.

Impact of Accounting Change
None
PART II - OTHER INFORMATION
Item 1. Legal Proceedings
Not Applicable
Item 2. Changes in Securities
Not Applicable
Item 3. Defaults upon Senior Securities
Not Applicable
Item 4. Submission of Matters to a Vote of Security Holders
Not Applicable
Item 5. Other Information

None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits - None
(b) Reports - None

Pursuant to the requirements of the Securities and Exchange Act of 1934, Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
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TEJON RANCH CO.
(Registrant)
BY
Allen E. Lyda
Vice President, Finance
\& Treasurer

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Date

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE BALANCE SHEET, INCOME STATEMENT, AND FOOTNOTES AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS

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\[
\begin{aligned}
& \text { 3-MOS } \\
& \text { DEC-31-1995 } \\
& \text { MAR-31-1995 } \\
& 479 \\
& \text { 21,632 } \\
& 953 \\
& \text { 4,652 } \\
& \text { 27,433 } \\
& (12,955) \\
& \text { 44,306 } \\
& \text { 3,339 } \\
& 0 \\
& 0 \\
& \text { 44,306 } \\
& 1,409 \\
& 1,409 \\
& 1,857 \\
& \text { 1,857 } \\
& 575 \\
& 0 \\
& 79 \\
& (1,102) \\
& \text { (441) } \\
& \text { (661) } \\
& 0 \\
& 0 \\
& 0 \\
& \text { (661) } \\
& \text { (.05) } \\
& \text { (.05) }
\end{aligned}
\]```

