UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) October 29, 2026

Tejon Ranch Co.

(Exact Name of Registrant as Specified in its Charter)

Delaware	**1-07183**	**77-0196136**
(State or Other Jurisdiction of Incorporation)	**(Commission File Number)**	**(IRS Employer Identification No.)**

P. O. Box 1000, Lebec, California	**93243**
(Address of Principal Executive Offices)	**(Zip Code)**

Registrant's telephone number, including area code 661-248-3000

Not applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	**Trading Symbol(s)**	**Name of each exchange on which registered**
Common Stock	TRC	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 7.01 Regulation FD Disclosure.

The Tejon Ranch Co. (the "Company") announced in a press release issued October 29, 2026 (the "Press Release") that it will hold a conference call on November 5, 2026 at 5:00 p.m. Eastern Time for the Company's shareholders and other interested parties in connection with the Company's release of third quarter 2026 operating and financial results, which will be released before the market opens on November 5, 2026. During the conference call the Company will address questions that are emailed in advance, instructions for which are provided in the Press Release.

Information on how interested shareholders and other parties may register to attend this event is included in the Press Release. A copy of this release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Current Report on Form 8-K (including the exhibit attached as Exhibit 99.1 hereto) is being furnished pursuant to Item 7.01 of Form 8-K and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act (including the exhibit attached as Exhibit 99.1 hereto).

Item 9.01 Financial Statements and Exhibits.

For the exhibits that are furnished herewith, see the Index to Exhibits immediately following.

INDEX TO EXHIBITS

99.1	Press Release dated October 29, 2026 announcing the Company's third quarter 2026 earnings call
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 29, 2026

TEJON RANCH CO.

By: /S/ **MICHAEL R.W. HOUSTON**
Name: Michael R.W. Houston
Title: Senior Vice President, General Counsel & Secretary

TEJON RANCH CO. ANNOUNCES DATE FOR THIRD QUARTER 2026 EARNINGS RELEASE AND CONFERENCE CALL

TEJON RANCH, California – October 29, 2026 - Tejon Ranch Co., or the Company, (NYSE: TRC), a diversified real estate development and agribusiness company, today announced it will release its third quarter 2026 operating and financial results before the market opens on November 5, 2026. In connection with this announcement, the Company will host a conference call on November 5, 2026, at 5:00 p.m. Eastern Time. During the call, President & Chief Executive Officer, Matthew H. Walker and Chief Financial Officer, Robert D. Velasquez will provide an update on the Company's recent initiatives and financial results.

Management will address questions e-mailed in advance by investors to: IR@tejonranch.com. Questions must be submitted by 2:00 p.m. ET on November 5, 2026.

Webcast

An audio webcast of the conference call will be available through the "Investors" section of the Company's website at www.tejonranch.com. To listen to the broadcast, go to the site at least 15 minutes prior to the scheduled start time in order to register and install any necessary audio software. A replay of the audio webcast will be available for one year on the Company's website shortly after the conclusion of the call. Details on how to access the call are below.

To dial into the Telephone Conference Call:

Domestic: 1-844-826-3035
International: 1-412-317-5195

Conference Call Playback:

Domestic: 1-844-512-2921
International: 1-412-317-6671
Passcode: 10212992
The full playback can be accessed through Thursday, December 3, 2026.

About Tejon Ranch Co.

Tejon Ranch Co. (NYSE: TRC) is a California-based company whose 270,000-acre landholding supports a diversified portfolio of real estate and land-based businesses. Strategically located approximately 60 miles north of Los Angeles and 30 miles south of Bakersfield, the Company's operations include the development and operations of commercial and industrial real estate, master planned communities, as well as farming, grazing, and game management. Tejon Ranch Co. also generates revenue through ground leases, royalty agreements, and rights-of-way easements supporting infrastructure, energy, telecommunications, and utility uses. For more information, please visit www.tejonranch.com.

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