FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

(X) QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 1998

OR

() TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from

to

For Quarter Ended

Commission File Number

September 30, 1998

1-7183

TEJON RANCH CO.

(Exact name of Registrant as specified in its charter)

77-0196136 Delaware

(State or other jurisdiction of (IRS Employer Identification No.) incorporation or organization)

P.O. Box 1000, Lebec, California

93243

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code...(805) 248-6774

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Total Shares of Common Stock issued and outstanding on September 30,1998, were 12,691,253.

TEJON RANCH CO.

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PART I FINANCIAL INFORMATION

TEJON RANCH CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (In thousands, except per share amounts) (Unaudited)

THREE MONTHS ENDED NINE MONTHS ENDED September 30 September 30

> 1998 1997 1998 1997

Revenues:

\$11,342 \$9,779 \$24,835 \$15,677 Livestock Farming 3,784 4,982 4,055 5,663 706 2,074 Resource management 972 1,929 1,042 1,015 Real Estate 378 331

Interest Income 227 364 744 1,036

16,162 32,605 25,465 16,703

Costs and Expenses:

Livestock 9,707 8,818 23,602 14,673 Farming 1,634 3,231 2,255 3,774 1,082 390 354 Resource Management 1,276 560 2,437 Real Estate 1,910 Corporate Expense 619 649 1,832 1,693 Interest Expense 276 247 780 510 13,500 13,859 32,182 23,642 Operating Income 3,203 2,303 423 1,823

Income Tax Expense 1,217 871 161 683 Net Income \$1,986 1,432 262 1,140

Net Income Per Share, basic \$ 0.16 \$ 0.11 \$ 0.02 \$ 0.09 Net Income Per Share, diluted \$ 0.16 \$ 0.11 \$ 0.02 \$ 0.09 - \$ Cash Dividends Paid \$ 0.025

See Notes to Consolidated Condensed Financial Statements.

TEJON RANCH CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

> September 30, 1998 December 31, 1997

ASSETS CURRENT ASSETS

Cash and Cash Equivalents

1,468

976 Marketable Securities

```
17,189
 Accounts & Notes Receivable
     6,897
  8,448
 Inventories:
   Cattle
   14,536
11,737
  Farming
    2,568
    00
   0ther
      422
   485
 Prepaid Expenses and Other
         1,476
 1,659
 Total Current Assets
   41,285
40,494
PROPERTY AND EQUIPMENT-NET
23,985
21,778
OTHER ASSETS
1,786
1,421
TOTAL ASSETS
     $ 67,056
  $63,693
LIABILITIES AND STOCKHOLDERS' EQUITY
CURRENT LIABILTIES
 Trade Accounts Payable
     $
         1,943
  $ 2,889
 Other Accrued Liabilities
Short-term Borrowings
16,601
11,955
 Other Current Liabilities
          955
      742
 Total Current Liabilities
```

19,499

```
15,976
LONG-TERM DEBT
3,800
3,925
DEFERRED INCOME TAXES
3,321
3,304
 Total Liabilities
26,620
23,205
STOCKHOLDERS' EQUITY
 Common Stock
6,346
6,343
 Additional Paid-In Capital
382
385
 Retained Earnings
33,596
33,651
 Marketable Securities-
    Unrealized Gains-Net
          112
      109
  Total Stockholders' Equity
40,436
40,488
TOTAL LIABILITIES AND
  STOCKHOLDERS' EQUITY
  67,056
$63,693
See Notes to Consolidated Condensed Financial Statements.
*The Balance Sheet at December 31, 1997 has been derived from the
audited financial statements at that date.
EJON RANCH CO. AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW
(In thousands)
(Unaudited)
 NINE MONTHS ENDED
    September 30
    1998
                     1997
OPERATING ACTIVITIES
```

Net Income \$ 262 \$

```
1,140
     Items Not Affecting Cash and Cash
     Equivalents:
       Depreciation and Amortization
 1,478
 1,022
       Deferred Income Taxes
    17
       Gain on Sale of Investments
    (34)
     Changes in Operating Assets and
       Liabilities:
         Receivables, Inventories and
           Other Assets, Net
 (3,523)
 (11,607)
        Current Liabilities, Net
 (1,123)
1,126
NET CASH USED IN
     OPERATING ACTIVITIES
 (2,923)
 (8,308)
INVESTING ACTIVITIES
     Acquisition of Champion Feeders
(3,874)
     Maturities and Sales of Marketable
        Securities
```

5,084

```
5,336
     Funds Invested in Marketable
        Securities
  (1,821)
(2,192)
     Property and Equipment
        Expenditures
(3,616)
(2,188)
     Change in Breeding Herds
(69)
     70
     0ther
(367)
(33)
NET CASH USED IN
      INVESTING ACTIVITIES
(789)
(2,881)
FINANCING ACTIVITIES
     Proceeds From Revolving Line
       of Credit
 15,930
 22,188
     Payments of Revolving Line
       Of Credit
(11, 284)
(13,813)
     Payments on Long-Term Debt
(125)
     Borrowings of Long-Term Debt
  2,500
```

```
(317)
(317)
NET CASH PROVIDED BY FINANCING
     ACTIVITIES
  4,204
 10,558
INCREASE(DECREASE) IN CASH AND
     CASH EQUIVALENTS
    492
(631)
Cash and Cash Equivalents at
     Beginning of Period
    976
    693
CASH AND CASH EQUIVALENTS AT
     END OF PERIOD
$
  1,468
$
     62
See Notes to Consolidated Condensed Financial Statements.
TEJON RANCH CO. AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS
(Unaudited)
September 30, 1998
NOTE A - BASIS OF PRESENTATION
The summarized information furnished by Registrant pursuant to the
instructions to Part I of Form 10-Q is unaudited and reflects all
adjustments which are, in the opinion of Registrant's Management,
necessary for a fair statement of the results of operations for the
interim period. All such adjustments are of a normal recurring nature.
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Cash Dividends Paid

percentage of revenues are recognized during the third and fourth quarters.

The results of the period reported herein are not indicative of the results to be expected for the full year due to the seasonal nature of Registrant's agricultural activities. Historically, the largest

For further information, refer to the Consolidated Financial

Statements and footnotes thereto included in Registrant's Annual Report on Form 10-K for the year ended December 31, 1997.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation -- The consolidated condensed financial statements include the accounts of Registrant and its wholly-owned subsidiaries. All intercompany transactions have been eliminated in consolidation.

Cash Equivalents -- Registrant considers all highly liquid investments, with a maturity of three months or less when purchased, to be cash equivalents. The carrying amount for cash equivalents approximates fair value.

Marketable Securities - Registrant considers those investments not qualifying as cash equivalents, but which are readily marketable, to be marketable securities. The Registrant classifies all marketable securities as available-for-sale. Such securities are stated at fair value with the unrealized gains (losses), net of tax, reported in a separate component of stockholders' equity and comprehensive income.

Credit Risk -- Registrant grants credit to customers, principally large cattle purchasers, feedlot customers, co-ops, wineries, nut marketing companies, and lessees of Registrant facilities located in California. Registrant performs periodic credit evaluations of its customers' financial condition and generally does not require collateral.

Farm Inventories -- Costs of bringing crops to harvest are capitalized when incurred. Such costs are expensed when the crops are sold. Farm inventories held for sale are valued at the lower of cost (first-in, first-out method) or market.

Cattle Inventories and Breeding Herd -- Cattle raised on the Ranch are stated at the accumulated cost of developing such animals until they are sold or are added to the breeding herd, and purchased cattle are stated at cost plus development costs. All cattle held for sale are valued at the lower of cost (first-in, first-out method) or market and are included in the caption inventories. Purchased bulls and cows included in the breeding herd and used for breeding are depreciated using the straight-line method over five to seven years.

Commodity Contracts Used to Hedge Price Fluctuations -- Registrant enters into futures and option contracts to hedge its exposure to price fluctuations on its stocker cattle and its cattle feed costs. The goal of Registrant is to protect or create a future price for its cattle and feed that will provide a profit once the cattle are sold and all costs are deducted. Realized gains, losses, and costs associated with closed contracts are included in prepaid assets and are recognized in cost of sales expense at the time the hedged cattle are sold or feed is used.

Property and Equipment --Property and equipment are stated on the basis of cost, except for land acquired upon organization in 1936 which is stated on the basis (presumed to be at cost) carried by Registrant's predecessor. Depreciation is computed using the straight-line method over the estimated useful lives of the various assets. Buildings and improvements are depreciated over a 10 year to 27.5 year life. Machinery and equipment is depreciated over a three year to 10 year life depending on the type of equipment. Vineyards and orchards are generally depreciated over a 20 year life with irrigation systems over a 10 year life. Oil, gas and mineral reserves have not been appraised, so no value has been assigned to them.

Vineyards and Orchards -- Costs of planting and developing vineyards and orchards are capitalized until the crops become commercially productive. Interest costs and depreciation of irrigation systems and trellis installations during the development stage are also capitalized. Revenue from crops earned during the development stage are credited against development costs. Depreciation commences when the crops become commercially productive.

At the time crops are harvested and delivered to buyers and revenues are estimable, revenues and related costs are recognized, which traditionally occurs during the third and fourth quarters of each year. Orchard revenues are based upon estimated selling prices, whereas vineyard revenues are recognized at the contracted selling price. Estimated prices for orchard crops are based upon the quoted estimate of what the final market price will be by marketers and

handlers of the orchard crops. Actual final orchard crop selling prices are not determined for several months following the close of Registrant's fiscal year due to supply and demand fluctuations within the orchard crop markets. Adjustments for differences between original estimated and actual revenues received are recorded during the period in which such amounts become known.

Net Income Per Share -- Effective December 31, 1997, Registrant adopted SFAS No. 128, "Earnings Per Share" which replaced primary and fully diluted earnings per share with basic and diluted earnings per share. Basic net income per share is based upon the weighted average number of shares of common stock outstanding, which for the three months ended September 30,1998 and 1997 was 12,691,253 and 12,685,994. For the nine months ended September 30, 1998 and 1997 the weighted average common shares outstanding were 12,687,747 and 12,685,994 respectively. Diluted net income per share is based upon the weighted average number of shares of common stock outstanding and the average shares outstanding assuming the issuance of common stock for stock options using the treasury stock method. For the three months ended September 30, 1998 and 1997 diluted common shares outstanding were 12,731,216 and 12,761,345. For the nine months ended September 30, 1998 and 1997 diluted common shares outstanding were 12,759,562 and 12,714,286.

In March 1992, Registrant's Board of Directors adopted the 1992 Stock Option Plan providing for the granting of options to purchase a maximum of 230,000 shares of the Registrant's common stock to employees, advisors, and consultants of the Registrant. Since the adoption of the Plan, Registrant has granted options to purchase 179,000 shares at a price equal to fair market value at date of grant. At September 30, 1998, options to purchase 158,453 shares were outstanding.

On January 26, 1998, the Board of Directors adopted the 1998 Stock Incentive Plan. The Incentive Plan provides for the making of awards to employees, consultants, and advisors of Registrant with respect to 800,000 shares of common stock. Since the adoption of the Incentive Plan, Registrant has granted options to purchase 100,000 shares at a price equal to the fair market value at date of grant, all of which are outstanding at September 30, 1998.

Also, on January 26, 1998, the Board of Directors adopted the Non-Employee Director Stock Incentive Plan. This plan is intended to enable Registrant to attract, retain, and motivate its non-employee directors by providing for or increasing the proprietary interests of such persons by Registrant. The plan provides for making of awards to non-employee directors with respect to an aggregated 200,000 shares of common stock. Since the adoption of the plan, Registrant has granted options under the plan to purchase 21,727 shares at a price equal to the fair market value at date of grant.

The 1998 Stock Incentive Plan and the Non-Employee Director Stock Incentive Plan were approved by stockholders at Registrant's Annual Meeting on May 11, 1998.

Long-Lived Assets -- In accordance with Statement of Financial Accounting Standards ("SFAS") No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of," Registrant records impairment losses on long-lived assets held and used in operations when indicators of impairment are present and the undiscounted cash flows estimated to be generated by those assets are less than their related carrying amounts. SFAS No. 121 had no impact on Registrant's consolidated financial position and results of operations in the current year.

Environmental -- Environmental expenditures that relate to current operations are expensed or capitalized as appropriate. Expenditures that relate to an existing condition caused by past operations and which do not contribute to current or future revenue generation are expensed. Liabilities are recorded when environmental assessments and/or remedial efforts are probable and the costs can be reasonably estimated. Generally, the timing of these accruals coincides with the completion of a feasibility study or Registrant's commitment to a formal plan of action. No liabilities for environmental costs have been recorded at September 30, 1998 or 1997.

Use of Estimates -- The financial statements have been prepared in conformity with generally accepted accounting principles and, as such, include amounts based on informed estimates and judgments of management. Actual results could differ from these estimates.

New Accounting Pronouncements -- In February 1998 the FASB issued SFAS No. 132 "Employers' Disclosures about Pensions and other Postretirement Benefits" which is effective for fiscal years beginning after December 15, 1997. SFAS No. 132 revises year-end disclosures about pension and other postretirement benefit plans. SFAS # 132 will not have any impact on the financial results or financial condition of Registrant.

In June 1998, the FASB issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133") which is effective for financial years beginning after June 1999. SFAS 133 requires all derivatives to be recorded at fair value and establishes unique accounting for fair value hedges, cash flow hedges and foreign currency net investment hedges. The Company expects to adopt the new statement effective January 1, 2000. The statement will require the Registrant to recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives will either be offset against the change in fair value of the hedged assets, liabilities, or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings. The Company has not yet determined what the effect of Statement 133 will be on earnings and financial position of the Company.

NOTE C - MARKETABLE SECURITIES

Statement of Financial Accounting Standard ("SFAS") No. 115, Accounting for Certain Investments in Debt and Equity Securities, requires that an enterprise classify all debt securities as either held-to-maturity, trading, or available-for-sale. The Registrant has elected to classify its securities as available-for-sale and therefore is required to adjust securities to fair value at each reporting date.

The following is a summary of available-for-sale securities at September 30, 1998 and December 31, 1997:

September 30 December 31

1998

1997

Market

Market

Cost

Value

Cost

Value

Marketable securities: (in thousands)

U.S. Treasury and agency notes
\$ 7,582
\$7,724

\$ 9,770

\$ 9,947

Corporate notes

6,199

6,241

7,237

7,242

\$13,781

\$13,965

\$17,007

\$17,189

As of September 30, 1998, the cumulative fair value adjustment is a \$185,000 unrealized gain. The cumulative fair value adjustment to stockholders' equity, net of a deferred tax of \$73,000, is an unrealized gain of \$112,000. Registrant's gross unrealized holding gains equal \$190,000, while gross unrealized holding losses equal \$5,000. On September 30, 1998, the average maturity of U.S. Treasury and agency securities was 1.2 years and the average maturity corporate notes was 2 years. Currently, Registrant has no securities with a remaining term to maturity of greater than five years.

Market value equals quoted market price, if available. If a quoted market price is not available, market value is estimated using quoted market prices for similar securities. Registrant's investments in corporate notes are with companies with a credit rating of A or better.

NOTE D - COMMODITY CONTRACTS USED TO HEDGE PRICE FLUCTUATIONS

Registrant used commodity derivatives to hedge its exposure to price fluctuations on its purchased stocker cattle and its cattle feed costs. The objective is to protect or create a future price for stocker cattle that will protect a profit or minimize a loss once the cattle are sold and all costs are deducted and protect the Registrant against a further cattle market decline. To help achieve this objective the Registrant used both the futures commodity markets and options commodity markets. A futures contract is an obligation to make or take delivery at a specific future time of a specifically defined, standardized unit of a commodity at a price determined when the contract is executed. Options are contracts that give their owners the right, but not the obligation, to buy or sell a specified item at a set price on or before a specified date.

Registrant continually monitors any open futures and options contracts to determine the appropriate hedge based on market movement of the underlying asset. The options and futures contracts used typically expire on a quarterly or semi-annual basis and are structured to expire close to or during the month the stocker cattle and feed are scheduled to be sold or purchased. The risk associated with hedging for the Registrant is that hedging limits or caps the potential profits if cattle or feed prices begin to increase or add additional costs if cattle or grain prices fall dramatically. The derivatives used in Registrant's hedging program fluctuate in price as the cash market for cattle moves up or down. The cattle market is influenced by total supply, future demand, weather, and import/export activities.

Payments received and paid related to outstanding options contracts are deferred in prepaid and other current assets and were approximately \$89,000 at September 30, 1998. Futures contracts are carried off-balance sheet until the contracts are settled. Realized gains, losses, and costs associated with closed contracts are included in prepaid and other assets and will be recognized in cost of sales expense at the time the hedged stocker cattle are sold. At September 30, 1998 there was \$83,000 of hedging costs associated with closed contracts included in prepaid and other assets.

The following table identifies the cattle futures and options contract amounts outstanding at September 30, 1998. The table also includes the expiration dates of the contracts, the aggregate weighted average value of the futures contracts bought or sold and the aggregate cash paid or received on options, excluding transaction fees. The amounts in the table are in thousands except for the number of contracts

Cattle Hedging Activity Commodity Future/Option Description

No. Contracts

Contract Expiration Date

Original Contract (Bought Sold Market Fair Value At Sept 30,1998 (Buy) Sell

Gain (Loss) Αt Sept 30,1998 Cattle futures sold 20 Dec. 98 \$ 539 \$ (490) \$ 49 Cattle options bought 195 Dec. 98 \$ (59) \$ 299 \$ 240 Cattle options bought 100

Feb. 99 \$ (54) \$ 61 Cattle options sold 55 Oct 98 \$ 8 \$ (5) 3 Cattle options sold 100 Feb. 99 \$ 32 \$ 21

11

Actual gains or losses from futures and options contracts will depend upon cattle prices at expiration date of the contracts. All of the above futures and options contract are based upon each contracts being equal to 40,000 pounds.

NOTE E - COMPREHENSIVE INCOME

As of January 1, 1998, Registrant adopted SFAS No.130, Reporting Comprehensive Income. SFAS No. 130 establishes new rules for the reporting and display of comprehensive income and its components; however, the adoption of this Statement had no impact on Registrant's net income or shareholders' equity. SFAS No. 130 requires unrealized gains or losses on Registrant's available-for-sale securities equity, to be disclosed as a component of and included in other comprehensive income.

The components of comprehensive income, net of related tax, for the nine-month periods ended September 30, 1998 and 1997 are as follows:

1998

1997

Net income, after tax

\$ 262

\$1,140

Unrealized gain on securities, after tax

112

109

Comprehensive income, after tax

\$ 374

\$1,249

NOTE F - CONTINGENCIES

Registrant leases land to National Cement Company of California, Inc. ("National") for the purpose of manufacturing portland cement from limestone deposits on the leased acreage. National and Lafarge Corporation (the previous operator and referred to herein as "Lafarge") have been ordered to clean up and abate certain hazardous waste sites on the leased premises. Under existing lease agreements either National or Lafarge is required to indemnify Registrant for costs and liabilities incurred in connection with the orders, depending on when the obligation arises. Due to the financial strength of National and its parent company, which guaranteed National's obligations, and the financial strength of Lafarge, Registrant believes that it is remote there will be a material effect on Registrant.

For a further discussion refer to Registrant's 1997 Form 10-K, Part I, Item 3, - "Legal Proceedings". There have been no changes since the filing of the 1997 Form 10-K.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

Results of Operations

This Management's discussion and Analysis of Financial Condition and Results of Operations includes forward-looking statements that are subject to many uncertainties and may turn out not to be accurate. Many of these forward looking statements are subject to factors beyond the control of Registrant (such as weather and market forces) and, with respect to Registrant's future development of its land and other land transactions, the availability of financing and the ability to obtain various governmental entitlements. No assurance can be given that any such projections will turn out to be accurate.

Total revenues, including interest income for the first nine months of

1998, were \$32,605,000 compared to \$25,465,000 for the first nine months of 1997. The growth in revenues during 1998 is primarily attributable to increases in livestock division revenues. increase in revenues was partially offset by reduced resource management division revenues and reduced farming revenues. When compared to the same period of 1997, livestock revenues grew due to increases in livestock sales of \$4,841,000 and to an increase in feedlot revenues of \$4,112,000. Livestock sales increased due to approximately 5,000 additional head of cattle being sold during the first nine months of 1998 than during the same period of 1997. increase in cattle sold is the result of Registrant increasing its cattle herd throughout 1997. Registrant's cattle herd at the end of the third quarter of 1998 was approximately 37,000 head compared to approximately 24,000 head at September 30 1997. Feedlot revenues increased when compared to 1997 due to owning the feedlot for the entire first quarter of 1998 and to increased average occupancy in the feedlot during July and August 1998. The feedlot was purchased March 10, 1997. Resource management revenues declined \$145,000 in 1998 due to reduced oil and mineral royalties. Oil and mineral royalties declined due to lower prices for Kern County crude oil and lower cement production. The lower oil prices have also caused a decline in oil production. It is believed that the decrease in oil prices will continue to have a negative impact on Registrant's revenues throughout 1998. Farming revenues declined \$1,608,000 during 1998 due primarily to the timing of the start of 1998 crop harvests when compared to 1997. The late harvest has caused third quarter and year-to-date revenues to be reduced \$1,862,000 compared to 1997. As of September 30,1997, the grape, almond, and pistachio harvests were completed. During the third quarter of 1998 50% of the grape harvest was completed, approximately 75% of the almond harvest was completed, and the pistachio harvest did not begin until early October. This decline in revenues is primarily a timing variance and the remainder of the revenues associated with the 1998 crop will be recognized during the fourth quarter. Thus far, crop production for all of Registrant's crops is less than in 1997 due to winter and spring storms during the pollination and bloom period of the crops. Statewide production estimates for grapes, almonds, and pistachios are below last year's levels. This anticipated drop in production is keeping prices for Registrant's crops higher than might have been expected in a normal production year. Overall crop revenues for 1998 could be slightly less than in 1997 due to lower production. Partially offsetting this difference in crop revenues is an increase in lease payments on new farmland leases during 1998 of approximately \$300,000.

Operating activities during the nine months of 1998 resulted in net income of \$262,000, or \$0.02 per share diluted, compared to a net income of \$1,114,000, or \$0.09 per share diluted, for the same period of 1997. The decrease when compared to 1997 is primarily attributable to an increase in costs within the livestock division which exceeded the rate of increased revenues, reduced farming revenues, and to increases in real estate expense and resource management expense. Cost of sales on cattle increased \$5,068,000 when compared to 1997 due to the sale of additional cattle as described above. Also, during the first nine months of 1998, Registrant's net margin from the sale of cattle was reduced due to the dramatic drop in market prices because of the Asian economic crisis and to the large number of cattle in feedlots during the first quarter of 1998 and increased feedlot expenses. Feedlot expenses also increased \$4,062,000 when compared to 1997 due to the timing of purchasing the feedlot during 1997 and to increased feed inventory costs. Real estate expense increased due to higher staffing costs and fixed water costs. Resource management expense increased due to an increase in professional service fees related to the monitoring of activities at the National Cement lease site.

Total revenues for the third quarter of 1998, including interest income, were \$16,703,000 compared to \$16,162,000 for the third quarter of 1997. The growth in third quarter revenues when compared to 1997 is due primarily to an increase in cattle sales of \$600,000 and an increase in feedlot revenues of \$1,314,000 due to higher occupancy rates. This increase was partially offset by third quarter farming revenues being \$1,200,000 below last year for reasons described above.

During the third quarter of 1998, Registrant had net income of \$1,986,000, or \$.16 per share, compared to net income of \$1,432,000 or \$.11 per share for the same period of 1997. The increase in net income compared to the third quarter of 1997 is due to the net increase in revenues described above and to lower expenses within the farming division. Farming expenses as compared to 1997 were \$1,597,000 lower due to the timing of the 1998 harvest as explained above. Partially offsetting these favorable variances was the reduced

margins on cattle sales and an increase in real estate expenses of \$314,000 due to increased professional service fees related to development projects.

Cattle prices during 1998 continue to be depressed due to the supply of cattle held in feedlots and to lower export sales during 1998. Prices are remaining below normal levels due to the continuing impact of the Asian economic crisis on the beef market and the summer drought in Texas that caused additional animals to be brought to market earlier than normal. Of the United States' trading partners, Asia is the largest importer of U.S. beef, so any continuing decline in purchasing power within that region could hold down prices within the beef market.

Registrant continues to be involved in various environmental proceedings related to leased acreage. For a further discussion, refer to Note F - Contingencies.

Prices received by Registrant for many of its products are dependent upon prevailing market conditions and commodity prices. Therefore, Registrant is unable to accurately predict revenue, just as it cannot pass on any cost increases caused by general inflation, except to the extent reflected in market conditions and commodity prices. The operations of the Registrant are seasonal and results of operations cannot be predicted based on quarterly results.

Liquidity and Capital Resources

Registrant's cash, cash equivalents and short-term investments totaled approximately \$15,433,000 at September 30, 1998, compared to \$18,165,000 on December 31, 1997, a decrease of 15%. Working capital as of September 30, 1998 was \$21,786,000 compared to \$24,518,000 on December 31,1997. The decrease in working capital during 1998 is due primarily to capital expenditures, the payment of dividends, and long term debt payments. The use of short-term credit has grown when compared to 1997 due to increases in accounts receivable and inventories as a result of the growth of Registrant's core business lines, especially livestock. The timing of short-term credit needs has also changed due to the majority of Registrant's cattle sales and revenues from crop harvests all coming during the second half of the year. In past years cattle sales were primarily during the first half of each year.

Registrant has revolving lines of credit of \$13,000,000 that as of June 30, 1998 had a balance outstanding of \$10,612,000 at an interest rate of 8.25%. Registrant also has a short-term line of credit outstanding of \$5,989,000 from an investment banking firm at an interest rate of 5.85%. The lines of credit are expected to be paid down from the proceeds of cattle and crop sales during the fourth quarter. The revolving lines of credit are used as a short-term cash management tool.

The accurate forecasting of cash flows by Registrant is made difficult due to the fact that commodity markets set the prices for the majority of Registrant's products and the fact that the cost of water changes significantly from year-to-year as a result of changes in its availability.

Registrant is currently evaluating the possibility of new farming developments, continued expansion of the cattle herd, and additional commercial development along the Interstate 5 corridor. These potential new projects would be funded from current cash resources, from additional borrowings, and possibly funds provided by joint venture partners involved in particular projects.

Registrant has traditionally funded its growth and capital additions from internally generated funds. Management believes that the combination of net earnings, short-term investments and borrowing capacity will be sufficient for its near term operations.

Year 2000 Problem

Many older computer hardware, software and imbedded micro controllers are designed to read and store dates using only the last two digits of the year. As a result they cannot correctly interpret dates beyond the year 2000. If not corrected, this problem could cause processing errors or computer system failures that materially adversely affect Registrant.

During early 1997 Registrant initiated a review of all its financial and accounting systems and implemented a conversion plan involving the

acquisition of new hardware and software that read and store dates in four digits. This conversion was completed in 1997 at a cost of approximately \$200,000, of which approximately \$90,000 was for the purchase of new hardware and approximately \$110,000 was for the purchase of new software and consulting services relating to the conversion. These expenditures were capitalized and are being depreciated over a three year useful life. The funds were provided by operations, including use of Registrant's short-term line of credit. Registrant has conducted limited testing of the new system and believes that it will function effectively when the dates beyond the year 1999 are processed.

While Registrant believes that its financial and accounting systems are its principal exposure to the Year 2000 problem, Registrant intends to undertake a review of the balance of its operations to determine the extent to which other computer programs and imbedded micro controllers are utilized. Registrant will then undertake to modify or replace any such programs or devices in advance of the end of 1999.

Registrant has begun the process of communicating with all significant suppliers, customers, financial institutions, utilities, and other third parties upon which it is dependent to determine the extent to which Registrant's business operations are vulnerable to the failure of those parties to correct their own Year 2000 problems. Although all responses received to date have been satisfactory, Registrant has not completed this phase of its Year 2000 readiness program. Registrant does not intend to independently test or verify to which third parties correct their Year 2000 problems.

Registrant also intends to develop contingency plans to handle its most likely worst case scenarios with respect to the Year 2000 problem. Registrant intends to complete its determination of worst case scenarios after it has received and analyzed responses to substantially all of the inquiries made of third parties. The contingency plans are expected to include methods of dealing with third parties that are not dependent upon computer or micro controller technology. The Registrant estimates that it will complete its inquiry of third parties and development of contingency plans well in advance of the end of 1999.

Registrant believes that substantially all of the costs of completing its efforts to be Year 2000 ready will consist of the compensation expense allocable to employees who work on the project. Registrant does not separately track these costs related to the Year 2000 project but does not expect them to be material.

All statements in this Report regarding the Year 2000 problem involve forward-looking information as to which there is a great uncertainty. The actual results of the Registrant's program to deal with the Year 2000 problem could differ materially from what Registrant plans and anticipates because of the lack of experience of Registrant and others with problems of this kind, the extent to which computer and other systems of business and other entities are inter-related and the lack of control over, and access to information of third parties upon whom Registrant's business is dependent. The failure of the Registrant to correctly analyze and anticipate Year 2000 problems in its own operations or those of third parties or the failure or inability to develop effective contingency plans could have a material adverse effect on the Registrant's business.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Registrant uses the commodity futures and options markets to protect the future selling price of cattle and purchase price of feed. Registrant's goal in hedging its cattle and feed costs is to protect or create a range of selling prices and feed prices that allow Registrant to recognize a profit on the sale of cattle once all costs are deducted. See Note D of Notes to the Consolidated Condensed Financial Statements for information with respect to market risk related to derivatives. Estimated gains on future contracts and options as of September 30,1998 were \$310,000 as compared to the \$265,000 estimated loss at December 31,1997. The change is primarily due to a decline in cattle prices during 1998, which caused future contracts and options to be repriced which created gains on the derivative positions. These gains partially offset the decline in prices received on the sale of cattle.

At September 30,1998 Registrant had cattle inventory of \$14.5 million, farming inventories of \$2.6 million, and farming receivables of \$1.8 million whose value will ultimately depend on the value of the cattle,

almonds, and grapes at the time of payment or sale. See Note A of Notes to the Consolidated Condensed Financial Statements for information regarding the use of estimates in recognizing receivables and revenues.

Item 8. Financial Statements and Supplementary Data.

The response to this Item is submitted in a separate section of this report.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

Not applicable.

Impact of Accounting Change

None

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

Not Applicable

Item 2. Changes in Securities

Not Applicable

Item 3. Defaults upon Senior Securities

Not Applicable

Item 4. Submission of Matters to a Vote of Security Holders

Not Applicable

Item 5. Other Information

Registrant announced during the third quarter that an agreement was reached with Northrop Grumman Corp. to sell to Northrop the 1,415-acre Radar Test Facility that Northrop has been leasing from Registrant since 1980. The sale is scheduled to close during the fourth quarter of 1998 for a price of \$4,250,000. The after tax gain from of the sale is estimated to be \$2,550,000, or \$.20 per share diluted.

Registrant is also in negotiations with several telecommunication companies regarding easements for fiber optic cable. If any of these transactions are concluded, the payments could be material to net income. No agreements have been entered into, and there is substantial uncertainty as to whether any of these transactions will be concluded.

Item 6. Exhibits and Reports on Form 8-K

- (a) Exhibits -
- 3.1 Restated Certificate of Incorporation
- 3.2 Bylaws

27.1 Financial Data Schedule (Edgar), September 30, 1998

(b) Reports - None

- * This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December 31, 1987, is incorporated herein by reference.
- ** This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December 31, 1994, is incorporated herein by reference.

Pursuant to the requirements of the Securities and Exchange Act of 1934, Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TEJON RANCH CO.

(Registrant)

Date BY

Allen E. Lyda

Vice President, Finance & Treasurer (Principal Financial Officer

EXHIBIT INDEX

Exhibit No. Exhibit Description

3.1 Restated Certificate of Incorporation

3.2 By-Laws

27.1 Financial Data Schedule (Edgar), 19

September 30, 1998

- * This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December 31, 1987, is incorporated herein by reference.
- ** This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December 31, 1994, is incorporated herein by reference.

- - 1 -

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.

FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) (X)

OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 1998

0R

() TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from

For Quarter Ended

Commission File Number

September 30, 1998

1-7183

TEJON RANCH CO.

(Exact name of Registrant as specified in its charter)

Delaware

77-0196136

to

(State or other jurisdiction of (IRS Employer Identification No.) incorporation or organization)

P.O. Box 1000, Lebec, California

93243

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code...(805) 248-6774

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X

Total Shares of Common Stock issued and outstanding on September 30,1998, were 12,691,253.

TEJON RANCH CO.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Unaudited Consolidated Condensed Statements of Operations for the Three Months and Nine Months Ended September 30, 1998 and September 30, 1997

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Unaudited Consolidated Condensed Statements of Cash Flows for the Nine Months Ended September 30, 1998 and 1997

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PART I FINANCIAL INFORMATION

TEJON RANCH CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (In thousands, except per share amounts) (Unaudited)

THREE MONTHS ENDED NINE MONTHS ENDED September 30 September 30

> 1998 1997 1998 1997

Revenues:

Livestock \$11,342 \$9,779 \$24,835 \$15,677 4,055 Farming 3,784 4,982 5,663 Resource management 972 706 1,929 2,074 378 Real Estate 331 1,042 1,015 744 Interest Income 227 364 1,036

16,703 16,162 32,605 25,465

Costs and Expenses:

Livestock 9,707 8,818 23,602 14,673 Farming 1,634 3,231 2,255 3,774 Resource Management 390 354 1,276 1,082 2,437 874 1,910 Real Estate 560 Corporate Expense 619 649 1,832 1,693 Interest Expense 276 247 780 510 13,500 13,859 32,182 23,642 3,203 2,303 Operating Income 423 1,823

Income Tax Expense 1,217 871 161 683 Net Income \$1,986 1,432 262 1,140

\$ 0.16 \$ 0.11 \$ \$ 0.16 \$ 0.11 \$ Net Income Per Share, basic 0.02 \$ 0.09 Net Income Per Share, diluted 0.02 \$ 0.09 Cash Dividends Paid \$ \$ \$ 0.025 \$ 0.025

See Notes to Consolidated Condensed Financial Statements.

TEJON RANCH CO. AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (Unaudited)

> September 30, 1998 December 31, 1997

ASSETS CURRENT ASSETS Cash and Cash Equivalents

```
976
 $
 Marketable Securities
       13,965
 Accounts & Notes Receivable
     6,897
 8,448
 Inventories:
   Cattle
   14,536
11,737
   Farming
   2,568
   00
   0ther
      422
   485
 Prepaid Expenses and Other
         1,476
 1,659
 Total Current Assets
   41,285
40,494
PROPERTY AND EQUIPMENT-NET
23,985
21,778
OTHER ASSETS
1,786
1,421
TOTAL ASSETS
    $ 67,056
 $63,693
LIABILITIES AND STOCKHOLDERS' EQUITY
CURRENT LIABILTIES
 Trade Accounts Payable
    $
        1,943
 $ 2,889
 Other Accrued Liabilities
390
Short-term Borrowings
16,601
11,955
Other Current Liabilities
```

\$

1,468

```
Total Current Liabilities
19,499
15,976
LONG-TERM DEBT
3,800
3,925
DEFERRED INCOME TAXES
3,321
3,304
 Total Liabilities
26,620
23,205
STOCKHOLDERS' EQUITY
  Common Stock
6,346
6,343
 Additional Paid-In Capital
382
385
 Retained Earnings
33,596
33,651
 Marketable Securities-
    Unrealized Gains-Net
          112
  Total Stockholders'Equity
40,436
40,488
TOTAL LIABILITIES AND
 STOCKHOLDERS' EQUITY
$ 67,056
$63,693
See Notes to Consolidated Condensed Financial Statements.
*The Balance Sheet at December 31, 1997 has been derived from the
audited financial statements at that date.
EJON RANCH CO. AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW
(In thousands)
(Unaudited)
 NINE MONTHS ENDED
    September 30
    1998
                     1997
OPERATING ACTIVITIES
```

742

```
$
   262
$
1,140
     Items Not Affecting Cash and Cash Equivalents:
       Depreciation and Amortization
 1,478
 1,022
       Deferred Income Taxes
    17
    15
       Gain on Sale of Investments
    (34)
     (4)
     Changes in Operating Assets and
       Liabilities:
         Receivables, Inventories and
           Other Assets, Net
 (3,523)
 (11,607)
         Current Liabilities, Net
 (1,123)
 1,126
NET CASH USED IN
     OPERATING ACTIVITIES
 (2,923)
 (8,308)
INVESTING ACTIVITIES
     Acquisition of Champion Feeders
```

Maturities and Sales of Marketable

(3,874)

Net Income

```
Securities
 5,084
 5,336
    Funds Invested in Marketable
        Securities
  (1,821)
(2,192)
    Property and Equipment
        Expenditures
(3,616)
(2,188)
    Change in Breeding Herds
(69)
    70
    0ther
(367)
(33)
NET CASH USED IN
      INVESTING ACTIVITIES
(789)
(2,881)
FINANCING ACTIVITIES
    Proceeds From Revolving Line
       of Credit
 15,930
 22,188
    Payments of Revolving Line
       Of Credit
(11, 284)
(13,813)
    Payments on Long-Term Debt
(125)
    Borrowings of Long-Term Debt
```

```
2,500
     Cash Dividends Paid
(317)
(317)
NET CASH PROVIDED BY FINANCING
     ACTIVITIES
  4,204
 10,558
INCREASE(DECREASE) IN CASH AND
     CASH EQUIVALENTS
    492
(631)
Cash and Cash Equivalents at
     Beginning of Period
    976
    693
CASH AND CASH EQUIVALENTS AT
     END OF PERIOD
$
  1,468
$
     62
See Notes to Consolidated Condensed Financial Statements.
TEJON RANCH CO. AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS
(Unaudited)
```

NOTE A - BASIS OF PRESENTATION

The summarized information furn

September 30, 1998

The summarized information furnished by Registrant pursuant to the instructions to Part I of Form 10-Q is unaudited and reflects all adjustments which are, in the opinion of Registrant's Management, necessary for a fair statement of the results of operations for the interim period. All such adjustments are of a normal recurring nature.

The results of the period reported herein are not indicative of the results to be expected for the full year due to the seasonal nature of Registrant's agricultural activities. Historically, the largest

percentage of revenues are recognized during the third and fourth quarters.

For further information, refer to the Consolidated Financial Statements and footnotes thereto included in Registrant's Annual Report on Form 10-K for the year ended December 31, 1997.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation -- The consolidated condensed financial statements include the accounts of Registrant and its wholly-owned subsidiaries. All intercompany transactions have been eliminated in consolidation.

Cash Equivalents -- Registrant considers all highly liquid investments, with a maturity of three months or less when purchased, to be cash equivalents. The carrying amount for cash equivalents approximates fair value.

Marketable Securities - Registrant considers those investments not qualifying as cash equivalents, but which are readily marketable, to be marketable securities. The Registrant classifies all marketable securities as available-for-sale. Such securities are stated at fair value with the unrealized gains (losses), net of tax, reported in a separate component of stockholders' equity and comprehensive income.

Credit Risk -- Registrant grants credit to customers, principally large cattle purchasers, feedlot customers, co-ops, wineries, nut marketing companies, and lessees of Registrant facilities located in California. Registrant performs periodic credit evaluations of its customers' financial condition and generally does not require collateral.

Farm Inventories -- Costs of bringing crops to harvest are capitalized when incurred. Such costs are expensed when the crops are sold. Farm inventories held for sale are valued at the lower of cost (first-in, first-out method) or market.

Cattle Inventories and Breeding Herd -- Cattle raised on the Ranch are stated at the accumulated cost of developing such animals until they are sold or are added to the breeding herd, and purchased cattle are stated at cost plus development costs. All cattle held for sale are valued at the lower of cost (first-in, first-out method) or market and are included in the caption inventories. Purchased bulls and cows included in the breeding herd and used for breeding are depreciated using the straight-line method over five to seven years.

Commodity Contracts Used to Hedge Price Fluctuations -- Registrant enters into futures and option contracts to hedge its exposure to price fluctuations on its stocker cattle and its cattle feed costs. The goal of Registrant is to protect or create a future price for its cattle and feed that will provide a profit once the cattle are sold and all costs are deducted. Realized gains, losses, and costs associated with closed contracts are included in prepaid assets and are recognized in cost of sales expense at the time the hedged cattle are sold or feed is used.

Property and Equipment --Property and equipment are stated on the basis of cost, except for land acquired upon organization in 1936 which is stated on the basis (presumed to be at cost) carried by Registrant's predecessor. Depreciation is computed using the straight-line method over the estimated useful lives of the various assets. Buildings and improvements are depreciated over a 10 year to 27.5 year life. Machinery and equipment is depreciated over a three year to 10 year life depending on the type of equipment. Vineyards and orchards are generally depreciated over a 20 year life with irrigation systems over a 10 year life. Oil, gas and mineral reserves have not been appraised, so no value has been assigned to them.

Vineyards and Orchards -- Costs of planting and developing vineyards and orchards are capitalized until the crops become commercially productive. Interest costs and depreciation of irrigation systems and trellis installations during the development stage are also capitalized. Revenue from crops earned during the development stage are credited against development costs. Depreciation commences when the crops become commercially productive.

At the time crops are harvested and delivered to buyers and revenues are estimable, revenues and related costs are recognized, which traditionally occurs during the third and fourth quarters of each

year. Orchard revenues are based upon estimated selling prices, whereas vineyard revenues are recognized at the contracted selling price. Estimated prices for orchard crops are based upon the quoted estimate of what the final market price will be by marketers and handlers of the orchard crops. Actual final orchard crop selling prices are not determined for several months following the close of Registrant's fiscal year due to supply and demand fluctuations within the orchard crop markets. Adjustments for differences between original estimated and actual revenues received are recorded during the period in which such amounts become known.

Net Income Per Share -- Effective December 31, 1997, Registrant adopted SFAS No. 128, "Earnings Per Share" which replaced primary and fully diluted earnings per share with basic and diluted earnings per share. Basic net income per share is based upon the weighted average number of shares of common stock outstanding, which for the three months ended September 30,1998 and 1997 was 12,691,253 and 12,685,994. For the nine months ended September 30, 1998 and 1997 the weighted average common shares outstanding were 12,687,747 and 12,685,994 respectively. Diluted net income per share is based upon the weighted average number of shares of common stock outstanding and the average shares outstanding assuming the issuance of common stock for stock options using the treasury stock method. For the three months ended September 30, 1998 and 1997 diluted common shares outstanding were 12,731,216 and 12,761,345. For the nine months ended September 30, 1998 and 1997 diluted common shares outstanding were 12,759,562 and 12,714,286.

In March 1992, Registrant's Board of Directors adopted the 1992 Stock Option Plan providing for the granting of options to purchase a maximum of 230,000 shares of the Registrant's common stock to employees, advisors, and consultants of the Registrant. Since the adoption of the Plan, Registrant has granted options to purchase 179,000 shares at a price equal to fair market value at date of grant. At September 30, 1998, options to purchase 158,453 shares were outstanding.

On January 26, 1998, the Board of Directors adopted the 1998 Stock Incentive Plan. The Incentive Plan provides for the making of awards to employees, consultants, and advisors of Registrant with respect to 800,000 shares of common stock. Since the adoption of the Incentive Plan, Registrant has granted options to purchase 100,000 shares at a price equal to the fair market value at date of grant, all of which are outstanding at September 30, 1998.

Also, on January 26, 1998, the Board of Directors adopted the Non-Employee Director Stock Incentive Plan. This plan is intended to enable Registrant to attract, retain, and motivate its non-employee directors by providing for or increasing the proprietary interests of such persons by Registrant. The plan provides for making of awards to non-employee directors with respect to an aggregated 200,000 shares of common stock. Since the adoption of the plan, Registrant has granted options under the plan to purchase 21,727 shares at a price equal to the fair market value at date of grant.

The 1998 Stock Incentive Plan and the Non-Employee Director Stock Incentive Plan were approved by stockholders at Registrant's Annual Meeting on May 11, 1998.

Long-Lived Assets -- In accordance with Statement of Financial Accounting Standards ("SFAS") No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of," Registrant records impairment losses on long-lived assets held and used in operations when indicators of impairment are present and the undiscounted cash flows estimated to be generated by those assets are less than their related carrying amounts. SFAS No. 121 had no impact on Registrant's consolidated financial position and results of operations in the current year.

Environmental -- Environmental expenditures that relate to current operations are expensed or capitalized as appropriate. Expenditures that relate to an existing condition caused by past operations and which do not contribute to current or future revenue generation are expensed. Liabilities are recorded when environmental assessments and/or remedial efforts are probable and the costs can be reasonably estimated. Generally, the timing of these accruals coincides with the completion of a feasibility study or Registrant's commitment to a formal plan of action. No liabilities for environmental costs have been recorded at September 30, 1998 or 1997.

Use of Estimates -- The financial statements have been prepared in

conformity with generally accepted accounting principles and, as such, include amounts based on informed estimates and judgments of management. Actual results could differ from these estimates.

New Accounting Pronouncements -- In February 1998 the FASB issued SFAS No. 132 "Employers' Disclosures about Pensions and other Postretirement Benefits" which is effective for fiscal years beginning after December 15, 1997. SFAS No. 132 revises year-end disclosures about pension and other postretirement benefit plans. SFAS # 132 will not have any impact on the financial results or financial condition of Registrant.

In June 1998, the FASB issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133") which is effective for financial years beginning after June 1999. SFAS 133 requires all derivatives to be recorded at fair value and establishes unique accounting for fair value hedges, cash flow hedges and foreign currency net investment hedges. The Company expects to adopt the new statement effective January 1, 2000. The statement will require the Registrant to recognize all derivatives on the balance sheet at fair value. Derivatives that are not hedges must be adjusted to fair value through income. If the derivative is a hedge, depending on the nature of the hedge, changes in the fair value of derivatives will either be offset against the change in fair value of the hedged assets, liabilities, or firm commitments through earnings or recognized in other comprehensive income until the hedged item is recognized in earnings. The ineffective portion of a derivative's change in fair value will be immediately recognized in earnings. The Company has not vet determined what the effect of Statement 133 will be on earnings and financial position of the Company.

NOTE C - MARKETABLE SECURITIES

Statement of Financial Accounting Standard ("SFAS") No. 115, Accounting for Certain Investments in Debt and Equity Securities, requires that an enterprise classify all debt securities as either held-to-maturity, trading, or available-for-sale. The Registrant has elected to classify its securities as available-for-sale and therefore is required to adjust securities to fair value at each reporting date.

The following is a summary of available-for-sale securities at September 30, 1998 and December 31, 1997:

September 30 December 31

1998

1997

Market

Market

Cost

Value

Cost

Value

Marketable securities: (in thousands)

U.S. Treasury and agency notes

\$ 7,582

\$7,724

\$ 9,770

\$ 9,947

Corporate notes

6,199

6,241

7,237

7,242

\$13,781

\$13,965

\$17,007

\$17,189

As of September 30, 1998, the cumulative fair value adjustment is a \$185,000 unrealized gain. The cumulative fair value adjustment to stockholders' equity, net of a deferred tax of \$73,000, is an unrealized gain of \$112,000. Registrant's gross unrealized holding gains equal \$190,000, while gross unrealized holding losses equal \$5,000. On September 30, 1998, the average maturity of U.S. Treasury and agency securities was 1.2 years and the average maturity corporate notes was 2 years. Currently, Registrant has no securities with a remaining term to maturity of greater than five years.

Market value equals quoted market price, if available. If a quoted market price is not available, market value is estimated using quoted market prices for similar securities. Registrant's investments in corporate notes are with companies with a credit rating of A or better.

NOTE D - COMMODITY CONTRACTS USED TO HEDGE PRICE FLUCTUATIONS

Registrant used commodity derivatives to hedge its exposure to price fluctuations on its purchased stocker cattle and its cattle feed costs. The objective is to protect or create a future price for stocker cattle that will protect a profit or minimize a loss once the cattle are sold and all costs are deducted and protect the Registrant against a further cattle market decline. To help achieve this objective the Registrant used both the futures commodity markets and options commodity markets. A futures contract is an obligation to make or take delivery at a specific future time of a specifically defined, standardized unit of a commodity at a price determined when the contract is executed. Options are contracts that give their owners the right, but not the obligation, to buy or sell a specified item at a set price on or before a specified date.

Registrant continually monitors any open futures and options contracts to determine the appropriate hedge based on market movement of the underlying asset. The options and futures contracts used typically expire on a quarterly or semi-annual basis and are structured to expire close to or during the month the stocker cattle and feed are scheduled to be sold or purchased. The risk associated with hedging for the Registrant is that hedging limits or caps the potential profits if cattle or feed prices begin to increase or add additional costs if cattle or grain prices fall dramatically. The derivatives

used in Registrant's hedging program fluctuate in price as the cash market for cattle moves up or down. The cattle market is influenced by total supply, future demand, weather, and import/export activities.

Payments received and paid related to outstanding options contracts are deferred in prepaid and other current assets and were approximately \$89,000 at September 30, 1998. Futures contracts are carried off-balance sheet until the contracts are settled. Realized gains, losses, and costs associated with closed contracts are included in prepaid and other assets and will be recognized in cost of sales expense at the time the hedged stocker cattle are sold. At September 30, 1998 there was \$83,000 of hedging costs associated with closed contracts included in prepaid and other assets.

The following table identifies the cattle futures and options contract amounts outstanding at September 30, 1998. The table also includes the expiration dates of the contracts, the aggregate weighted average value of the futures contracts bought or sold and the aggregate cash paid or received on options, excluding transaction fees. The amounts in the table are in thousands except for the number of contracts

Cattle Hedging **Activity Commodity** Future/Option Description

Contracts

Contract Expiration Date

Original

Contract (Bought Sold Market Fair Value Αt Sept 30,1998 (Buy) Sell

Gain (Loss) Αt Sept 30,1998 Cattle futures sold 20 Dec. 98 \$ 539 \$ (490) \$ 49 Cattle options bought 195 Dec. 98 \$ (59) \$ 299 \$ 240 Cattle options bought 100 Feb. 99 \$ (54) \$

Cattle options sold 55 Oct 98 \$ 8 \$ (5) 3 Cattle options sold 100 Feb. 99 \$ 32 \$ 21

61

Market value is based upon quoted market prices at September 30, 1998. Actual gains or losses from futures and options contracts will depend upon cattle prices at expiration date of the contracts. All of the above futures and options contract are based upon each contracts being equal to 40,000 pounds.

NOTE E - COMPREHENSIVE INCOME

As of January 1, 1998, Registrant adopted SFAS No.130, Reporting Comprehensive Income. SFAS No. 130 establishes new rules for the reporting and display of comprehensive income and its components; however, the adoption of this Statement had no impact on Registrant's net income or shareholders' equity. SFAS No. 130 requires unrealized gains or losses on Registrant's available-for-sale securities equity, to be disclosed as a component of and included in other comprehensive income.

The components of comprehensive income, net of related tax, for the nine-month periods ended September 30, 1998 and 1997 are as follows:

1998

1997

Net income, after tax

\$ 262

\$1,140

Unrealized gain on securities, after tax

112

109

Comprehensive income, after tax

\$ 374

\$1,249

NOTE F - CONTINGENCIES

Registrant leases land to National Cement Company of California, Inc. ("National") for the purpose of manufacturing portland cement from limestone deposits on the leased acreage. National and Lafarge Corporation (the previous operator and referred to herein as "Lafarge") have been ordered to clean up and abate certain hazardous waste sites on the leased premises. Under existing lease agreements either National or Lafarge is required to indemnify Registrant for costs and liabilities incurred in connection with the orders, depending on when the obligation arises. Due to the financial strength of National and its parent company, which guaranteed National's obligations, and the financial strength of Lafarge, Registrant believes that it is remote there will be a material effect on Registrant.

For a further discussion refer to Registrant's 1997 Form 10-K, Part I, Item 3, - "Legal Proceedings". There have been no changes since the filing of the 1997 Form 10-K.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

Results of Operations

This Management's discussion and Analysis of Financial Condition and Results of Operations includes forward-looking statements that are subject to many uncertainties and may turn out not to be accurate. Many of these forward looking statements are subject to factors beyond the control of Registrant (such as weather and market forces) and, with respect to Registrant's future development of its land and other land transactions, the availability of financing and the ability to

obtain various governmental entitlements. No assurance can be given that any such projections will turn out to be accurate.

Total revenues, including interest income for the first nine months of 1998, were \$32,605,000 compared to \$25,465,000 for the first nine months of 1997. The growth in revenues during 1998 is primarily attributable to increases in livestock division revenues. increase in revenues was partially offset by reduced resource management division revenues and reduced farming revenues. When compared to the same period of 1997, livestock revenues grew due to increases in livestock sales of \$4,841,000 and to an increase in feedlot revenues of \$4,112,000. Livestock sales increased due to approximately 5,000 additional head of cattle being sold during the first nine months of 1998 than during the same period of 1997. increase in cattle sold is the result of Registrant increasing its cattle herd throughout 1997. Registrant's cattle herd at the end of the third quarter of 1998 was approximately 37,000 head compared to approximately 24,000 head at September 30 1997. Feedlot revenues increased when compared to 1997 due to owning the feedlot for the entire first quarter of 1998 and to increased average occupancy in the feedlot during July and August 1998. The feedlot was purchased March 10, 1997. Resource management revenues declined \$145,000 in 1998 due to reduced oil and mineral royalties. Oil and mineral royalties declined due to lower prices for Kern County crude oil and lower cement production. The lower oil prices have also caused a decline in oil production. It is believed that the decrease in oil prices will continue to have a negative impact on Registrant's revenues throughout 1998. Farming revenues declined \$1,608,000 during 1998 due primarily to the timing of the start of 1998 crop harvests when compared to 1997. The late harvest has caused third quarter and year-to-date revenues to be reduced \$1,862,000 compared to 1997. As of September 30,1997, the grape, almond, and pistachio harvests were completed. During the third quarter of 1998 50% of the grape harvest was completed, approximately 75% of the almond harvest was completed, and the pistachio harvest did not begin until early October. This decline in revenues is primarily a timing variance and the remainder of the revenues associated with the 1998 crop will be recognized during the fourth quarter. Thus far, crop production for all of Registrant's crops is less than in 1997 due to winter and spring storms during the pollination and bloom period of the crops. Statewide production estimates for grapes, almonds, and pistachios are below last year's levels. This anticipated drop in production is keeping prices for Registrant's crops higher than might have been expected in a normal production year. Overall crop revenues for 1998 could be slightly less than in 1997 due to lower production. Partially offsetting this difference in crop revenues is an increase in lease payments on new farmland leases during 1998 of approximately \$300,000.

Operating activities during the nine months of 1998 resulted in net income of \$262,000, or \$0.02 per share diluted, compared to a net income of \$1,114,000, or \$0.09 per share diluted, for the same period of 1997. The decrease when compared to 1997 is primarily attributable to an increase in costs within the livestock division which exceeded the rate of increased revenues, reduced farming revenues, and to increases in real estate expense and resource management expense. Cost of sales on cattle increased \$5,068,000 when compared to 1997 due to the sale of additional cattle as described above. Also, during the first nine months of 1998, Registrant's net margin from the sale of cattle was reduced due to the dramatic drop in market prices because of the Asian economic crisis and to the large number of cattle in feedlots during the first quarter of 1998 and increased feedlot expenses. Feedlot expenses also increased \$4,062,000 when compared to 1997 due to the timing of purchasing the feedlot during 1997 and to increased feed inventory costs. Real estate expense increased due to higher staffing costs and fixed water costs. Resource management expense increased due to an increase in professional service fees related to the monitoring of activities at the National Cement lease

Total revenues for the third quarter of 1998, including interest income, were \$16,703,000 compared to \$16,162,000 for the third quarter of 1997. The growth in third quarter revenues when compared to 1997 is due primarily to an increase in cattle sales of \$600,000 and an increase in feedlot revenues of \$1,314,000 due to higher occupancy rates. This increase was partially offset by third quarter farming revenues being \$1,200,000 below last year for reasons described above.

During the third quarter of 1998, Registrant had net income of \$1,986,000, or \$.16 per share, compared to net income of \$1,432,000 or \$.11 per share for the same period of 1997. The increase in net income compared to the third quarter of 1997 is due to the net

increase in revenues described above and to lower expenses within the farming division. Farming expenses as compared to 1997 were \$1,597,000 lower due to the timing of the 1998 harvest as explained above. Partially offsetting these favorable variances was the reduced margins on cattle sales and an increase in real estate expenses of \$314,000 due to increased professional service fees related to development projects.

Cattle prices during 1998 continue to be depressed due to the supply of cattle held in feedlots and to lower export sales during 1998. Prices are remaining below normal levels due to the continuing impact of the Asian economic crisis on the beef market and the summer drought in Texas that caused additional animals to be brought to market earlier than normal. Of the United States' trading partners, Asia is the largest importer of U.S. beef, so any continuing decline in purchasing power within that region could hold down prices within the beef market.

Registrant continues to be involved in various environmental proceedings related to leased acreage. For a further discussion, refer to Note ${\sf F}$ - Contingencies.

Prices received by Registrant for many of its products are dependent upon prevailing market conditions and commodity prices. Therefore, Registrant is unable to accurately predict revenue, just as it cannot pass on any cost increases caused by general inflation, except to the extent reflected in market conditions and commodity prices. The operations of the Registrant are seasonal and results of operations cannot be predicted based on quarterly results.

Liquidity and Capital Resources

Registrant's cash, cash equivalents and short-term investments totaled approximately \$15,433,000 at September 30, 1998, compared to \$18,165,000 on December 31, 1997, a decrease of 15%. Working capital as of September 30, 1998 was \$21,786,000 compared to \$24,518,000 on December 31,1997. The decrease in working capital during 1998 is due primarily to capital expenditures, the payment of dividends, and long term debt payments. The use of short-term credit has grown when compared to 1997 due to increases in accounts receivable and inventories as a result of the growth of Registrant's core business lines, especially livestock. The timing of short-term credit needs has also changed due to the majority of Registrant's cattle sales and revenues from crop harvests all coming during the second half of the year. In past years cattle sales were primarily during the first half of each year.

Registrant has revolving lines of credit of \$13,000,000 that as of June 30, 1998 had a balance outstanding of \$10,612,000 at an interest rate of 8.25%. Registrant also has a short-term line of credit outstanding of \$5,989,000 from an investment banking firm at an interest rate of 5.85%. The lines of credit are expected to be paid down from the proceeds of cattle and crop sales during the fourth quarter. The revolving lines of credit are used as a short-term cash management tool.

The accurate forecasting of cash flows by Registrant is made difficult due to the fact that commodity markets set the prices for the majority of Registrant's products and the fact that the cost of water changes significantly from year-to-year as a result of changes in its availability.

Registrant is currently evaluating the possibility of new farming developments, continued expansion of the cattle herd, and additional commercial development along the Interstate 5 corridor. These potential new projects would be funded from current cash resources, from additional borrowings, and possibly funds provided by joint venture partners involved in particular projects.

Registrant has traditionally funded its growth and capital additions from internally generated funds. Management believes that the combination of net earnings, short-term investments and borrowing capacity will be sufficient for its near term operations.

Year 2000 Problem

Many older computer hardware, software and imbedded micro controllers are designed to read and store dates using only the last two digits of the year. As a result they cannot correctly interpret dates beyond the year 2000. If not corrected, this problem could cause processing errors or computer system failures that materially adversely affect

During early 1997 Registrant initiated a review of all its financial and accounting systems and implemented a conversion plan involving the acquisition of new hardware and software that read and store dates in four digits. This conversion was completed in 1997 at a cost of approximately \$200,000, of which approximately \$90,000 was for the purchase of new hardware and approximately \$110,000 was for the purchase of new software and consulting services relating to the conversion. These expenditures were capitalized and are being depreciated over a three year useful life. The funds were provided by operations, including use of Registrant's short-term line of credit. Registrant has conducted limited testing of the new system and believes that it will function effectively when the dates beyond the year 1999 are processed.

While Registrant believes that its financial and accounting systems are its principal exposure to the Year 2000 problem, Registrant intends to undertake a review of the balance of its operations to determine the extent to which other computer programs and imbedded micro controllers are utilized. Registrant will then undertake to modify or replace any such programs or devices in advance of the end of 1999.

Registrant has begun the process of communicating with all significant suppliers, customers, financial institutions, utilities, and other third parties upon which it is dependent to determine the extent to which Registrant's business operations are vulnerable to the failure of those parties to correct their own Year 2000 problems. Although all responses received to date have been satisfactory, Registrant has not completed this phase of its Year 2000 readiness program. Registrant does not intend to independently test or verify to which third parties correct their Year 2000 problems.

Registrant also intends to develop contingency plans to handle its most likely worst case scenarios with respect to the Year 2000 problem. Registrant intends to complete its determination of worst case scenarios after it has received and analyzed responses to substantially all of the inquiries made of third parties. The contingency plans are expected to include methods of dealing with third parties that are not dependent upon computer or micro controller technology. The Registrant estimates that it will complete its inquiry of third parties and development of contingency plans well in advance of the end of 1999.

Registrant believes that substantially all of the costs of completing its efforts to be Year 2000 ready will consist of the compensation expense allocable to employees who work on the project. Registrant does not separately track these costs related to the Year 2000 project but does not expect them to be material.

All statements in this Report regarding the Year 2000 problem involve forward-looking information as to which there is a great uncertainty. The actual results of the Registrant's program to deal with the Year 2000 problem could differ materially from what Registrant plans and anticipates because of the lack of experience of Registrant and others with problems of this kind, the extent to which computer and other systems of business and other entities are inter-related and the lack of control over, and access to information of third parties upon whom Registrant's business is dependent. The failure of the Registrant to correctly analyze and anticipate Year 2000 problems in its own operations or those of third parties or the failure or inability to develop effective contingency plans could have a material adverse effect on the Registrant's business.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Registrant uses the commodity futures and options markets to protect the future selling price of cattle and purchase price of feed. Registrant's goal in hedging its cattle and feed costs is to protect or create a range of selling prices and feed prices that allow Registrant to recognize a profit on the sale of cattle once all costs are deducted. See Note D of Notes to the Consolidated Condensed Financial Statements for information with respect to market risk related to derivatives. Estimated gains on future contracts and options as of September 30,1998 were \$310,000 as compared to the \$265,000 estimated loss at December 31,1997. The change is primarily due to a decline in cattle prices during 1998, which caused future contracts and options to be repriced which created gains on the derivative positions. These gains partially offset the decline in prices received on the sale of cattle.

At September 30,1998 Registrant had cattle inventory of \$14.5 million, farming inventories of \$2.6 million, and farming receivables of \$1.8 million whose value will ultimately depend on the value of the cattle, almonds, and grapes at the time of payment or sale. See Note A of Notes to the Consolidated Condensed Financial Statements for information regarding the use of estimates in recognizing receivables and revenues.

Item 8. Financial Statements and Supplementary Data.

The response to this Item is submitted in a separate section of this report.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

Not applicable.

Impact of Accounting Change

None

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

Not Applicable

Item 2. Changes in Securities

Not Applicable

Item 3. Defaults upon Senior Securities

Not Applicable

Item 4. Submission of Matters to a Vote of Security Holders

Not Applicable

Item 5. Other Information

Registrant announced during the third quarter that an agreement was reached with Northrop Grumman Corp. to sell to Northrop the 1,415-acre Radar Test Facility that Northrop has been leasing from Registrant since 1980. The sale is scheduled to close during the fourth quarter of 1998 for a price of \$4,250,000. The after tax gain from of the sale is estimated to be \$2,550,000, or \$.20 per share diluted.

Registrant is also in negotiations with several telecommunication companies regarding easements for fiber optic cable. If any of these transactions are concluded, the payments could be material to net income. No agreements have been entered into, and there is substantial uncertainty as to whether any of these transactions will be concluded.

Item 6. Exhibits and Reports on Form 8-K

- (a) Exhibits -
- 3.1 Restated Certificate of Incorporation
- 3.2 Bylaws
- 27.1 Financial Data Schedule (Edgar), September 30, 1998
- (b) Reports None
- * This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December 31, 1987, is incorporated herein by reference.
- ** This document, filed with the Securities Exchange Commission in Washington D.C. (file number 1-7183) under Item 14 to Registrant's Annual Report on Form 10-K for year ended December

31, 1994, is incorporated herein by reference.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TEJON RANCH CO.

(Registrant)

Date

BY

Allen E. Lyda

Vice President, Finance & Treasurer (Principal Financial Officer

EXHIBIT INDEX

Exhibit No. Exhibit Description

3.1 Restated Certificate of Incorporation

3.2 By-Laws

27.1 Financial Data Schedule (Edgar), 19

September 30, 1998

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